



CALIFORNIA COMMUNITY
BANKING NETWORK

Risk Management Forum AGENDA

Time	Topic
8:30	WELCOME & INTRODUCTIONS <i>John Lingvall, Director of Member Services, California Community Banking Network</i>
8:45	ERM STRATEGY: THE INTERSECTION OF STRATEGIC PLANNING AND RISK MANAGEMENT <i>Michael Carpenter, CAMS, NCRM, NCCO VP, Risk Management, Ncontracts</i> The most overlooked element of strategic planning at financial institutions isn't profits, assets, growth or people. It's risk. The information gleaned from proper risk management gives both the board and management valuable insights to help make better decisions that achieve strategic success. This presentation will address the integral role risk management plays in the strategic planning process with topics such as: <ul style="list-style-type: none"> • How risk appetite and KRIs inform business decisions and strategic goals • The perils of ignoring risk • Presenting risk parameters that board members can understand • Big risk, big reward vs. little risk, little reward • Measuring and monitoring results via SMART metrics
9:45	MANAGING CREDIT RISK IN 2020 <i>David Ruffin, Principal, IntelliCredit™, a division of QwickRate</i> A recent RMA survey covering multiple risk areas facing community banks found that 61% rank credit risk as a top critical risk, second only to cybersecurity. We will begin our session with a brief overview of today's lending environment (nationally and for community banks in CA) and then look explore credit risk at the macro level. <ul style="list-style-type: none"> • Understanding the Credit Lifecycle • Maintaining Synergy Between <i>Transactional</i> and <i>Aggregate</i> Credit Risk • Identifying Mileposts for Effective Portfolio Credit Risk Management • Managing Concentrations and Portfolio Diversification • Describing Credit Culture • Avoiding Credit Surprises—<i>When the Cycle Turns</i>
10:30	BREAK

10:45	<p>BUSINESS CONTINUITY RISK MANAGEMENT Gary Pennington, Partner, Alchemi Advisory Group, LLC Designing, developing and managing an enterprise-wide Business Continuity Management (BCM) Program doesn't just ensure a financial organization is in compliance with industry regulations, but it also significantly strengthens a business' resiliency posture. Whether it's an earthquake impacting key locations or a cyber-attack compromising network security, BCM can help successfully restore mission critical business processes. During this session we will review the key components of developing and managing an effective BCM Program:</p> <ul style="list-style-type: none"> • Governance Structure • Recovery Plans <ul style="list-style-type: none"> ○ Emergency Response ○ Pandemic Planning ○ Incident/Crisis Management ○ IT/Disaster Recovery ○ Business Continuity • Plan Maintenance • Training & Exercise Program <ul style="list-style-type: none"> ○ FFIEC Compliance
11:30	<p>CYBERSECURITY RISK MANAGEMENT FOR COMMUNITY BANKS Chris Peterson, CIO, Reliable IT Banking Cybersecurity continues to be top of mind and tops the list of concerns for both bank regulators and executives. A recent survey finds an overwhelming number of community bank CEOs (96%) cited cybersecurity risk as a very important or important risk factor to their bank.</p> <ul style="list-style-type: none"> • The 5 lines of Defense that the industry mandates • What tools should you pick? • Who is watching the tools?
12:15	LUNCH
1:00	<p>CYBER INSURANCE POLICIES - WHAT YOU NEED TO KNOW! Joe Scully, President, FGIB</p>
1:30	<p>VENDOR RISK MANAGEMENT: NAVIGATING THE EVOLVING REGULATORY LANDSCAPE Michael Carpenter, CAMS, NCRM, NCCO VP, Risk Management, Ncontracts Every financial institution has hundreds of third-party service providers assisting them with their business operations. What if one or more of them wasn't viable from a risk perspective? This presentation will help guide both novices and experts alike in building and managing a vendor management program with such takeaways as:</p> <ul style="list-style-type: none"> • Considering key elements when developing a vendor management plan • Categorizing vendors based on risk • Understanding the implications of regulatory mandates • Managing the vendor relationship cycle of contract negotiations, governance and termination
2:15	BREAK

<p>2:30</p>	<p>PRACTICAL APPLICATION OF SOUND MODEL RISK MANAGEMENT PRINCIPLES Rebecca Cox, Senior Examiner, Large Financial Institutions – Orange County Field Office FDIC</p> <p>During this presentation we will cover the general topics around model risk management that align to current outstanding regulatory guidance. This includes the following:</p> <ul style="list-style-type: none"> • Overview of Model Risk • Why Model Risk Management is Important • Model Risk Management Regulatory Guidance • Definition of a Model and Common Models • Model Risk Governance Framework including Key Stakeholders – Roles and Responsibilities • Key Components within the Model Risk Management Framework <ul style="list-style-type: none"> ○ Policy ○ Model Inventory ○ Developmental Documentation ○ Validations <p>Overview of Internal Audit’s Role in Model Risk Management</p>
<p>3:15</p>	<p>BREAK</p>
<p>3:30</p>	<p>CRO PANEL Hear directly from our bankers on how they are approaching Risk Management and the tactics you can apply at your bank. Moderator: Radhika S. Dholakia, CEO/Risk and Compliance Executive, RADD LLC Panelists:</p> <ul style="list-style-type: none"> • Laurel Sykes, CRCM, EVP, Chief Compliance and Risk Officer, American Riviera Bank • Shannon Harrison, CRCM, CERP, CAMS, SVP Chief Compliance Officer, Manufacturers Bank <p>Michael Du, Chief Risk Officer, Hanmi Bank</p>
<p>4:30</p>	<p>CLOSE</p>